

Requirement	Current 21/22	Ambition	2021/22	2022/23	2023/24
Price	Currently reviewed and negotiated annually	Agreed process for annual fee increases	Fee levels in place	Inflationary uplifts linked to contract	Inflationary uplifts linked to contract
Quality	Last QM exercise completed 2019	Annual assessment of quality, increased quality	Transitional quality monitoring assessment	Review QM process, banding levels and scores for each	Further review banding levels and scoring
Capacity	Over provision, excess beds, 19% = 280 beds	Reduced voids / vacancies across market, agreed process for new entrants	Understand demand, we buy what we need	Understand demand, we buy what we need, legacy arrangements	Understand demand, we buy what we need, legacy arrangements
Contract	No signed contract in place	New three year contract in place	Procurement undertaken, new contracts in place	Contract in place, meets requirements	Contract in place, meets requirements